

Figure 1: From (a) to (b), company in blue colour suffers from decrease of market area and neighbors due to price increment.

We now turn to the 2D case. The biggest challenge in analyzing the 2D market is that companies' neighbors may change when prices vary (Figure 1), while in the 1D market, company  $i$ 's neighbors remain unchanged. Due to the change in neighbors, each company's utility function will be piecewise continuous (Figure 2), i.e., it changes every time a neighbor comes or goes. Moreover, since companies' locations are arbitrary, the shape of a company's market area may be irregular, which makes the analysis more difficult, even proving existence of equilibrium is non trivial.

**THEOREM 2.** *In the 2D market with  $q = 0$ , Nash equilibrium always exists, and when the market is at Nash equilibrium, we have:*

$$P_i = \frac{1}{\sum_{j \in \mathcal{N}\mathcal{R}(i)} \frac{l_{ij}}{2d_{ij}}} S_i, \quad \forall i \in \mathcal{N}. \quad (3)$$

where  $l_{ij}$  is the length of border line between  $i, j$  and  $d_{ij}$  is the distance between  $i, j$ .

Similarly to the 1D case, the factor  $\gamma = \sum_{j \in \mathcal{N}\mathcal{R}(i)} \frac{l_{ij}}{2d_{ij}}$  represents the competition intensity. For a company  $i$ , farther distance to competitors (bigger  $d_{ij}$ ) can reduce the competition intensity, while longer contiguous border (bigger  $l_{ij}$ ) increases it.

#### 4. MARKET EQUILIBRIUM WHEN $Q = 1$

In this section, we discuss the situation when  $q = 1$ , i.e., when the market area has a linear relationship with the brand name. We show that the interesting "wipe out" phenomenon appears when  $q > 0$ .

The "wipe out" phenomenon substantially increases the difficulty in analyzing the problem, because in this case a company's market area can suddenly shrinks to zero after some threshold price. In this case, its neighbors' utility functions are not continuous. This is exactly the same problem as in the classic Hotelling model, where "undercut" destroys the continuity of the utility function, and therefore leads to the non-existence of equilibrium.

**THEOREM 3.** *Nash equilibrium always exists in the 1D market with  $q = 1$ .*

Note that proving the existence of equilibrium under the possibility of "wipe out" is highly non-trivial, since any "sudden death" company may lead to chain reaction of all companies' pricing strategies. In fact, we can show that for any company  $i$ , the necessary and sufficient condition of surviving in the market is  $\beta < \frac{2d_i d_{i-1}}{d_i + d_{i-1}}$ . In another world, companies can survive better with farther distances to neighbors (greater  $d_i, d_{i-1}$ ) or in a market with less brand effect (smaller  $\beta$ ). Moreover, we can also show results similar to Theorem 2, but due to the "wipe-out" phenomenon, companies' strategies will be more conservative, and equilibrium prices will be lower than those under  $q = 0$ .

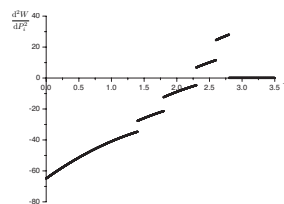


Figure 2: An example of second order derivative of the utility function. Each piece is a fragment from an increasing downward parabola.

#### 5. CONCLUSION

In this paper, we study equilibrium properties based on a variant Hotelling model, considering brand name effect in the market by including a market area term into customers' aggregate price. We prove the existence of Nash equilibrium in single-feature and dual-feature market, and also derive explicit characterizations of equilibrium prices and market areas. Our results reconcile the common belief that company's pricing power is proportional to its market area over competition intensity, and offer insight into pricing under brand name effect and market positioning.

Specifically, our results offer the following insight: (i) When there is no brand effect or equivalent brand effect, i.e.,  $\beta$  or  $q$  is zero, the equilibrium price of a company is proportional to its market area (market power) over the competition intensity with its neighbors (boundary over distance). (ii) When brand name has a positive effect in attracting customers, it is important to lower the price and seize more market area. (iii) New companies should try to avoid markets where the brand factor is large, and to avoid positioning at market points where competition is intense, because they can be "wiped out".

#### Acknowledgments

This work was supported in part by the National Basic Research Program of China Grant 2011CBA00300, 2011CBA00301, the National Natural Science Foundation of China Grant 61361136003, 61303195, Tsinghua Initiative Research Grant, Microsoft Research Asia Collaborative Research Award, and the China Youth 1000-talent Grant.

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