# Simple k-crashing Plan with a Good Approximation Ratio

Extended Abstract

Kai Jin

Ruixi Luo Shenzhen Campus of Sun Yat-sen University, No. 66, Gongchang Road, Guangming District Shenzhen, China luorx@mail2.sysu.edu.cn

Shenzhen Campus of Sun Yat-sen University, No. 66, Gongchang Road, Guangming District Shenzhen, China cscjjk@gmail.com Zelin Ye Shenzhen Campus of Sun Yat-sen University, No. 66, Gongchang Road, Guangming District Shenzhen, China zlrelay@outlook.com

# ABSTRACT

A project is considered as an activity-on-edge network (AOE network, which is a directed acyclic graph) N, where each activity / job of the project is an edge. Some jobs must be finished before others can be started, as described by the topology structure of N.

It is known that job  $j_i$  in normal speed would take  $b_i$  days to be finished after it is started, and hence the (normal) duration of the project N, denoted by d(N), is determined, which equals the length of the critical path (namely, the longest path) of N.

To speed up the project, the manager can crash a few jobs (namely, reduce the length of the corresponding edges) by investing extra resources into that job. However, the time for completing  $j_i$  has a lower bound due to technological limits - it requires at least  $a_i$  days to be completed. Following the convention, assume that the duration of a job has a linear relation with the extra resources put into this job; equivalently, there is a parameter  $c_i$  (slope), so that shortening  $j_i$  by d ( $0 \le d \le b_i - a_i$ ) days costs  $c_i \cdot d$  resources.

Given project *N* and an integer  $k \ge 1$ , the *k*-crashing problem asks the minimum cost to speed up the project by *k* days.

In this paper, we present a simple solution with the approximation ratio  $\frac{1}{1} + \ldots + \frac{1}{k}$ . For simplicity, we focus on the linear case throughout the paper, but our proofs are still correct for the convex case, where shortening an edge becomes more difficult after a previous shortening.

# **KEYWORDS**

Project duration; Network optimization; Greedy algorithm; Maximum flow; Critical path

#### **ACM Reference Format:**

Ruixi Luo, Kai Jin, and Zelin Ye. 2024. Simple k-crashing Plan with a Good Approximation Ratio: Extended Abstract. In Proc. of the 23rd International Conference on Autonomous Agents and Multiagent Systems (AAMAS 2024), Auckland, New Zealand, May 6 – 10, 2024, IFAAMAS, 3 pages.

This reasearch was supported by National Natural Science Foundation of China 62002394 and Shenzhen Science and Technology Program (Grant No. 202206193000001, 20220817175048002). Corresponding author: Kai Jin.



This work is licensed under a Creative Commons Attribution International 4.0 License.

Proc. of the 23rd International Conference on Autonomous Agents and Multiagent Systems (AAMAS 2024), N. Alechina, V. Dignum, M. Dastani, J.S. Sichman (eds.), May 6 – 10, 2024, Auckland, New Zealand. © 2024 International Foundation for Autonomous Agents and Multiagent Systems (www.ifaamas.org).

## **1 RELATED WORK**

The first solution to the k-crashing problem was given by Fulkerson [2] and by Kelley [5] respectively in 1961. The results in these two papers are independent, yet the approaches are essentially the same, as pointed out in [6]. In both of them, the problem is first formulated into a linear program problem, whose dual problem is a minimum-cost flow problem, which can then be solved efficiently.

Later in 1977, Phillips and Dessouky [6] reported another clever approach (denoted by Algorithm PD). Similar as the greedy algorithm mentioned above, Algorithm PD also consists of k steps, and each step it locates a minimal cut in a flow network derived from the original project network. This minimal cut is then utilized to identify the jobs which should be expedite or de-expedite in order to reduce the project reduction. It is however not clear whether this algorithm can always find an optimal solution. We have a tendency to believe the correctness, yet cannot find a proof in [6].

The greedy algorithm we considered is much simpler and easier to implement comparing to all the approaches above.

Other approaches for the problem are proposed by Siemens [7] and Goyal [4], but these are heuristic algorithms without any guarantee – approximation ratio are not proved in these papers.

Many variants of the k-crashing problem have been studied in the past decades; see [3], [1], and the references within.

### 2 ALGORITHM AND ANALYSIS

The greedy algorithm in the following (see Algorithm 1) finds a k-crashing plan efficiently. It finds the plan incrementally – each time it reduces the duration of the project by 1.

Algorithm 1 Greedy algorithm for finding a <i>k</i> -crashing plan.
<b>Input:</b> A project $N = (V, E)$ .
<b>Output:</b> A <i>k</i> -crashing plan <i>G</i> .
$G \leftarrow \emptyset;$
<b>for</b> $i = 1$ to $k$ <b>do</b>
Find the optimum 1-crashing plan of $N(G)$ , denoted by $A_i$ ;
$G \leftarrow G \cup A_i$ ; (regard as multiset union)
end for

Observe that *G* is an *i*-crashing plan of network *N* after the *i*-th iteration  $G \leftarrow G \cup A_i$ , as the duration of N(G) is reduced by 1 at each iteration. Therefore, *G* is a *k*-crashing plan at the end.

In this paper, we mainly prove that

THEOREM 2.1. Let  $G = A_1 \cup ... \cup A_k$  be the k-crashing plan found by Algorithm 1. Let OPT denote the optimal k-crashing plan. Then,

$$cost(G) \le \sum_{i=1}^{k} \frac{1}{i} cost(OPT).$$

By applying the following Lemma 2.2 below in every step of the greedy algorithm, we can directly have the theorem.

LEMMA 2.2. For any project N, its k-crashing plan (where  $k \le k_{max}$ ) costs at least k times the cost of the optimum 1-crashing plan.

#### 2.1 Proof of Lemma 2.2

The *critical graph* of network H, denoted by  $H^*$ , is formed by all the critical edges of H; all the edges not critical are removed in  $H^*$ . We first have

**PROPOSITION 2.3.** A k-crashing plan X of N contains a cut of  $N^*$ .

In the following, suppose X is a k-crashing plan of N. We introduce a decomposition of X which is crucial to our proof.

First, define

$$\begin{cases} N_1 &= N, \\ X_1 &= X, \\ C_1 &= \min(N_1^*, X_1). \end{cases}$$
(1)

Next, for  $1 < i \le k$ , define

$$\begin{cases}
N_{i} = N_{i-1}^{*}(C_{i-1}), \\
X_{i} = X_{i-1} \setminus C_{i-1}. \\
C_{i} = \operatorname{mincut}(N_{i}^{*}, X_{i}).
\end{cases}$$
(2)

Note that  $C_i = \text{mincut}(N_i^*, X_i)$  means  $C_i$  is this minimum cut of  $N_i^*$  from  $X_i$ .

The following lemma easily implies Lemma 2.2.

LEMMA 2.4.  $cost(C_i) \le cost(C_{i+1})$  for any  $i \ (1 \le i < k)$ .

We show how to prove Lemma 2.2 in the following. The proof of Lemma 2.4 will be shown in the next subsection.

PROOF OF LEMMA 2.2. Suppose X is k-crashing to N. By Lemma 2.4, we know  $cost(C_1) \le cost(C_i) \ (1 \le i \le k)$ . Further since  $\bigcup_{i=1}^k C_i \subseteq X$ ,

$$k \cdot \operatorname{cost}(C_1) \le \operatorname{cost}(\bigcup_{i=1}^k C_i) \le \operatorname{cost}(X).$$

Because  $C_1$  is the minimum cut of  $N^*$  that is contained in X, whereas  $A_1$  is the minimum cut of  $N^*$  among all,  $cost(A_1) \le cost(C_1)$ . To sum up, we have  $k \cdot cost(A_1) \le cost(X)$ .

## 2.2 Proof of Lemma 2.4

Assume i  $(1 \le i < k)$  is fixed. In the following we prove that  $cost(C_i) \le cost(C_{i+1})$ , as stated in Lemma 2.4, which is a core result.

Assume the cut  $C_i$  of  $N_i^*$  divides the vertices of  $N_i^*$  into two parts,  $U_i$ ,  $W_i$ , where  $s \in U_i$  and  $t \in W_i$ . The edges of  $N_i^*$  are divided into four parts: 1.  $S_i$  – the edges within  $U_i$ ; 2.  $T_i$  – the edges within  $W_i$ ; 3.  $C_i$  – the edges from  $U_i$  to  $W_i$ ; 4.  $RC_i$  – the edges from  $W_i$  to  $U_i$ .

We can prove that

PROPOSITION 2.5. (1)  $C_{i+1} \cap RC_i = \emptyset$  and (2)  $C_i \subseteq N_{i+1}^*$ .

Because  $C_{i+1}$  is a subset of the edges of  $N_{i+1}^*$ , and the edges of  $N_{i+1}^*$  are also in  $N_i^*$ , we see  $C_{i+1} \subseteq T_i \cup S_i \cup C_i \cup RC_i$ . Further since  $C_{i+1} \cap RC_i = \emptyset$  (proposition 2.5), set  $C_{i+1}$  consists of three disjoint parts:

$$C_{i+1}^{0} = C_{i+1} \cap T_{i};$$

$$C_{i+1}^{0} = C_{i+1} \cap C_{i};$$

$$C_{i+1}^{-1} = C_{i+1} \cap S_{i}.$$
(3)

Due to  $C_i \subseteq N_{i+1}^*$  (proposition 2.5), set  $C_i$  consists of four disjoint parts:

$$\begin{cases} C_{i}^{+} = C_{i} \cap T_{i+1} \\ C_{i}^{0} = C_{i} \cap C_{i+1} \\ C_{i}^{-} = C_{i} \cap S_{i+1} \\ C_{i}^{R} = C_{i} \cap RC_{i+1} \end{cases}$$
(4)



#### Figure 1: Key notation used in the proof of Lemma 2.4.

Note that  $C_i^0 = C_{i+1}^0$ , we can prove that

PROPOSITION 2.6. 1.  $C_{i+1}^+ \cup C_i^0 \cup C_i^+$  contains a cut of  $N_i^*$ . 2.  $C_{i+1}^- \cup C_i^0 \cup C_i^-$  contains a cut of  $N_i^*$ .

We are ready to prove Lemma 2.4. By proposition 2.6 and  $C_i = mincut(N_i^*, X_i)$ , we derive that

$$\operatorname{cost}(C_i) = \operatorname{cost}(C_i^+ \cup C_i^0 \cup C_i^- \cup C_i^R) \le \operatorname{cost}(C_{i+1}^+ \cup C_i^0 \cup C_i^+)$$
$$\operatorname{cost}(C_i) = \operatorname{cost}(C_i^+ \cup C_i^0 \cup C_i^- \cup C_i^R) \le \operatorname{cost}(C_{i+1}^- \cup C_i^0 \cup C_i^-)$$

By adding the inequalities above, we obtain Lemma 2.4  $cost(C_i) \le cost(C_{i+1})$ , completing the proof.

#### **3 SUMMARY & FUTURE WORK**

We have shown that simple greedy algorithms achieve pretty small approximation ratio in k-crashing problems. And the analysis is non-trivial.

Hopefully, the techniques developed in this paper can be used for analyzing greedy algorithms of other related problems.

We would like to end up this paper with one challenging problem: Can we prove a constant approximation ratio for Algorithm 1?

## REFERENCES

- Pablo Ballesteros-Pérez, Kamel Mohamed Elamrousy, and M<sup>a</sup> Carmen González-Cruz. 2019. Non-linear time-cost trade-off models of activity crashing: Application to construction scheduling and project compression with fast-tracking. *Automation in Construction* 97 (2019), 229–240. https://doi.org/10.1016/j.autcon. 2018.11.001
- [2] Delbert Ray Fulkerson. 1961. A Network Flow Computation for Project Cost Curves. Management Science 7, 2 (1961), 167–178. http://www.jstor.org/stable/ 2627099
- [3] JosÉ Eduardo Vinhaes Gerk and Raad Yahya Qassim. 2008. Project Acceleration via Activity Crashing, Overlapping, and Substitution. *IEEE Transactions on En*gineering Management 55, 4 (2008), 590–601. https://doi.org/10.1109/TEM.2008.

927786

- Suresh K. Goyal. 1996. A simple time-cost tradeoff algorithm. Production Planning & Control 7, 1 (1996), 104–106. https://doi.org/10.1080/09537289608930331
- [5] James E. Kelley. 1961. Critical-Path Planning and Scheduling: Mathematical Basis. Operations Research 9, 3 (1961), 296–320. http://www.jstor.org/stable/167563
- [6] Steve Phillips and Mohamed I. Dessouky. 1977. Solving the Project Time/Cost Tradeoff Problem Using the Minimal Cut Concept. Management Science 24, 4 (1977), 393–400. http://www.jstor.org/stable/2630261
- [7] Nicolai Siemens. 1971. A Simple CPM Time-Cost Tradeoff Algorithm. Management Science 17, 6 (1971), B354–B363. http://www.jstor.org/stable/2629138